annual report 1966



# INDUSTRIAL LIFE INSURANCE COMPANY 527-2581 Quebe and 418

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The design of the above symbol which also appears on the cover was inspired by the main entrance to Industrial Life's head office building, a familiar site to Quebec City visitors and residents. Its vertical and horizontal lines respectively represent the financial strength of the company and the guaranteed protection to policyholders and beneficiaries provided by the varied forms of life insurance, health insurance and pension contracts offered by Industrial Life.

# sixty-first annual report



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# **BOARD OF DIRECTORS**

GILBERT E. AYERS President Dominion Ayers Limited

STANLEY W. BOYLE, F.S.A. Executive Vice-President Industrial Life Insurance Company

STANLEY E. BROCK, F.S.A. President Industrial Life Insurance Company

C.F. CARSLEY, M.B.E. President Canada Vinegars Ltd.

ANDRÉ CHARRON, Q.C. Executive Vice-President J.L. Lévesque & L.G. Beaubien Ltd.

GÉRARD FAVREAU Honorary Chairman of the Board Industrial Life Insurance Company THE HONOURABLE GEORGE H. HEES, M.P.

J. LOUIS LÉVESQUE, D.C.Sc., D.P.Ec., LL.D. Chairman of the Board and President J.L. Lévesque & L.G. Beaubien Ltd.

LUCIEN MASSÉ, C.A. Vice-President The Provincial Bank of Canada

YVES PRATTE, Q.C. Partner Pratte, Côté, Tremblay, Beauvais & Bouchard

HERBERT J. O'CONNELL Chairman of the Board O'Connell Enterprises Ltd.

THE HONOURABLE W. EARL ROWE, P.C.

ARTHUR D. STYLES Vice-President Kidder, Peabody & Co.

# A RECORD OF PROGRESS



	1966	1965	1956	1946
		15 (5)		
Business in Force	\$1,653,019,602	\$1,501,679,796	\$470,457,630	\$112,228,995
Assets	175,106,105	155,424,819	49,336,057	9,464,628
Premium Income	36,381,052	34,082,282	13,101,631	3,282,572
Total Income	48,180,398	44,800,280	16,085,804	3,837,406
Paid to Policyowners and Beneficiaries	17,899,035	15,334,690	4,192,327	495,740
Total paid since Organization	132,498,961	114,599,926	26,408,670	4,588,080
Capital and Surplus	23,108,753	19,991,603	4,090,157	823,120

# A REVIEW OF THE YEAR

The achievements of the Industrial Life Insurance Company during 1966 recorded in this annual report indicate continued progress and financial strength. Business in force, total assets and surplus funds for the additional protection of policyowners attained new all-time high levels.

Sales of life insurance policies were effected for a total amount of \$206,300,000. Individual policies accounted for \$164,800,000, of which \$158,300,000 was Ordinary life insurance and \$6,500,000 Industrial, while new Group life insurance sales amounted to \$41,500,000.

With the implementation of the Canada and Quebec Pension Plans on January 1, 1966, some <u>cut-back in Group</u> <u>pension premium income was unavoidable with respect to the pension business in force at the beginning of the year. For this Group pension business, the <u>reduction was limited to only 10.0%</u>, but with the gain in premium income resulting from <u>new Group pension sales</u> of \$36,500,000 during 1966, the total premium income in this division rose to a level slightly above that of the previous year.</u>

Health insurance, measured in terms of premium income, increased by \$790,000 to bring total premiums of the year for this line of business to \$6,850,000.

Business in force at the end of the year, exclusive of Health insurance, totalled \$1,653,000,000, more than 10% above the amount in force at the end of 1965. Of the total business, individual life insurance accounted for \$1,058,000,000, Group life insurance for \$370,000,000 and Group pensions for \$225,000,000.

Assets held by the Company at the end of the year amounted to \$175,100,000, an increase of \$19,700,000 over the figure twelve months previous. During 1966, advantage was taken of the opportunities to purchase high grade bonds with most attractive interest returns and for relatively long terms. The bond portfolio consequently rose to \$64,700,000 consisting of securities of federal, provincial and municipal governments and of public utility, industrial and miscellaneous corporations. Mortgage loans, carefully selected on conservatively valued properties, reached a total of \$93,500,000, which is 53.4% of assets. Stock holdings amounted to \$4,000,000 or 2.3% of assets, 2.0% being common stocks and preferred stocks accounting for the balance. Although market values generally depreciated substantially during the course of the year, the total market value of the common stock portfolio at year-end was \$6,640,000, providing a very comfortable margin above its book value of \$3,540,000. The excellent quality of our investment portfolio is reflected in the fact that no bonds are in default and mortgage collection difficulties are negligible.

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Policy reserves, which constitute the principal liability item, were held at \$132,800,000 and are considerably above the minimums required by law. Other obligations to policyowners and beneficiaries, also determined on conservative bases, totalled \$12,600,000. It is worth noting that the provision for future dividends to policyowners, included in this figure, is \$207,000 more than last year.

Operations of the year resulted in the addition of \$2,500,000 to unapportioned surplus, bringing the total up to an amount of \$17,400,000. The special reserves for asset fluctuations and for contingencies were each increased by \$250,000, and the combined total of these items now stands at \$4,500,000. Capital, Special Reserves and Surplus funds, which are added security to safeguard the interests of policyowners, together amount to over \$23,000,000 and comprise 13.2% of liabilities, a higher percentage than that of any larger Canadian life insurance company and a manifestation of our financial strength.

Income in the form of insurance and pension premiums during the year was \$36,400,000. The other major source of income was from investments in the amount of \$9,700,000. The net rate of interest earned by the Company on invested assets for 1966 attained a record level of 6.19% after taking into account investment taxes and expenses. This rate compares with 6.10% for the previous year, evidence of efficient and aggressive management of the funds entrusted to the Company.

With the increase in insurance and annuity contracts in force, benefit payments to policyowners and beneficiaries were \$2,570,000 more than last year and amounted in total to \$17,900,000. Deaths of insured persons resulted in payments to beneficiaries in the amount of \$5,200,000 and the relation of these claims to insurance in force continued to be very satisfactory.

At December 31, 1966, the value of each unit in our segregated variable annuity fund, invested primarily in common stocks, stood at \$7.49 compared to \$7.95 one year previous. Although the unit value has decreased by 5.8%, this decrease is considerably less than that suffered during 1966 by common share values generally as indicated by the principal indices used to measure movements of prices on our stock exchanges.

Our progress is due in large measure to the loyalty and enthusiastic efforts of more than 1,100 people at work in Head Office, throughout the branch offices and in the field. To all who have contributed to another year of successful accomplishment, we express our grateful appreciation.

Insurance companies as well as many other organizations and individuals continue to show concern about certain aspects of the impending government medical care plan. The advisability of such a universal plan can be seriously questioned. The Canadian Conference on Health Care has reported that 73% of the population of Canada had protection against the cost of medical services at the end of 1965, and there has been further growth during 1966 in the numbers covered, thus demonstrating that the majority of persons have no need to rely on the state for this protection. The additional tax burden required in respect of medical services should be limited to the amount necessary to furnish, by means of subsidy or otherwise, adequate medical services for those individuals who have not the financial means to meet the cost of this protection.

The Canadian economy has entered its sixth consecutive year of expansion. Difficulties have developed during the past eighteen months as more than normal strains have been placed on our resources of manpower, machines, materials and money. The demands for capital by governments, industry and individuals have been substantially in excess of the available supply with the consequent result that interest rates have been driven to the highest levels in more than forty years. During this most recent period of expansion, the life insurance industry has continued vigorously to stimulate savings and to fulfill its role as one of the major sources of long term capital investment funds required for the growth of our young and expanding economy. One dollar in every four saved by the people of Canada has been saved through life insurance companies. These savings are directed prudently into productive investments to guarantee future benefits to policyowners and beneficiaries. Life insurance guarantees extend over long periods of time and must withstand the shock and strain of a variety of economic conditions. The life insurance industry in Canada is proud of its record of never having failed to meet its obligations to policyowners, a record which dates back over a period commencing even prior to Confederation.

Not only can the Canadian public buy life insurance with the confidence that contractual obligations will be met but also with the conviction that there is no substitute for the protection and security it affords. Through life insurance, a man, by saving at a level within his financial means, can create an estate which becomes available from the outset to provide for the needs of a family left to care for itself. Life insurance is the only answer for by far the large majority of men to this most pressing financial responsibility in life.

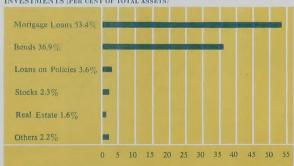
Future growth prospects for the life insurance industry are encouraging. Rising incomes and the upsurge in family formations guarantee expanding markets for life insurance sales. We shall continue to seek new and better ways to provide protection and security to present and future policyowners.

#### NEW AND TOTAL BUSINESS IN FORCE

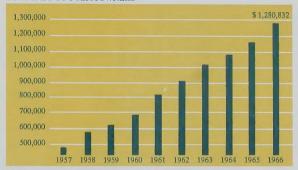
	1966 Sales	In force December 31, 1966
Ordinary Life Insurance	\$158,329,903	\$ 937,506,744
Industrial Life Insurance*	6,540,626	120,451,638
Group Life Insurance	41,404,722	369,881,059
Group Pensions	36,519,689	225,180,161
Total	242,794,940	1,653,019,602

\* Policies for an amount of \$2,000 or less where premiums are payable generally monthly, sometimes weekly, and collected by representatives at the homes of the policyowners.

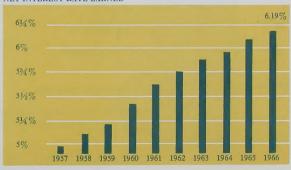
#### INVESTMENTS (PER CENT OF TOTAL ASSETS)



#### DIVIDENDS TO POLICYOWNERS



#### NET INTEREST RATE EARNED





# **BALANCE SHEET**

ACCETO

BONDS

Government and Municipal Public Utility Industrial Other

STOCKS

Preferred Common

MORTGAGE LOANS

LOANS ON POLICIES

Made to policyowners on the security of their policies

REAL ESTATE

Home Office building Income producing properties

ELECTRONIC COMPUTER

CASH

NET OUTSTANDING PREMIUMS

INVESTMENT INCOME DUE AND ACCRUED

Interest due and accrued on investments and dividends on stocks declared but not paid

The assets and liabilities of the segregated variable annuity funds amounting to \$1,183,141 are not included in the above balance sheet.

	1966	%	1965
\$ 28,187,084 8,421,106 25,616,332	\$ 64,736,454	36.9	\$ 56,843,886
2,511,932 472,125 3,540,012	4,012,137	2.3	3,599,495
	93,562,408	53.4	83,285,976
	6,218,818	3.6	5,753,612
1,355,000 1,482,799	2,837,799	1.6	2,832,772
	132,000	0.1	183,528
	786,941	0.4	335,486
	1,172,216	0.7	1,057,591
	1,647,332	1.0	1,532,473
	\$175,106,105	100%	\$155,424,819



## AUDITORS' REPORT

We have examined the balance sheet of the Industrial Life Insurance Company as at December 31, 1966 and we have obtained all the information and explanations we have required. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

The book value of the Company's investments does not exceed the maximum authorized under the Quebec Insurance Act. The statutory policy reserves, other policy obligations and the employees' pension fund are stated at amounts determined by the Company's Actuary, and have not otherwise been verified by us.

In our opinion and subject to the foregoing remarks, the accompanying balance sheet presents fairly the financial position of the Company as at December 31, 1966 in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Quebec, February 7, 1967.

SAMSON, BÉLAIR, CÔTÉ, LACROIX ET ASSOCIÉS

Chartered Accountants

# **DECEMBER 31, 1966**

LIARRITUM

#### STATUTORY POLICY RESERVES

This amount, which is greater than minimum legal requirements, will with future premiums and interest assure payment of all future policy benefits

#### OTHER POLICY OBLIGATIONS

Policy proceeds left with Company for future distribution to policyowners and beneficiaries Premiums paid in advance Provision for future policy dividends Claims in process of settlement and unreported claims

#### EMPLOYEES PENSION AND INSURANCE FUNDS

#### ACCOUNTS PAYABLE

Including outstanding cheques and provision for accrued taxes payable in 1967

#### SHAREHOLDERS' ACCOUNT

Capital Stock

Authorized — 2,000,000 common shares with a par value of \$1 each

Issued — 756,000 common shares

Issued — 756 Shareholders' Surplus

#### RESERVES

For asset fluctuations For contingencies

#### UNAPPORTIONED SURPLUS

On behalf of the board: J. LOUIS LÉVESQUE, director S. E. BROCK, director

	1966	• 6	1965
	\$132,780,794	75.8	\$118,498,458
	12,589,566	7.2	10,926,124
\$5,827,458 513,658 2,603,804 3,644,646			
	4,648,854	2.7	4,426,517
	1,978,138	1.1	1,582,117
	1,188,012	0.7	1,112,012
756,000			
432,012 2,250,000 2,250,000	4,500,000	2.6	4,000,000
	17,420,741	9.9	14,879,591
	\$175,106,105	100%	\$155,424,819





#### WE RECEIVED

PREMIUMS: Industrial Life Insurance Ordinary Life Insurance Group Life Insurance Group Pensions Health Insurance

INTEREST, DIVIDENDS AND RENTS (net)

POLICY PROCEEDS AND OTHER AMOUNTS LEFT ON DEPOSIT
CONTRIBUTIONS TO EMPLOYEES PENSION AND INSURANCE FUNDS
PROFIT ON SALE OR MATURITY OF ASSETS
TOTAL

#### WE PAID OR SET ASIDE

TO POLICYOWNERS AND BENEFICIARIES:

Payments to policyowners Payments to beneficiaries

Dividends to policyowners Policy proceeds on deposit withdrawn

Addition to policy reserve funds and other obligations required for future payments to policyowners, beneficiaries and employees

PAYMENTS FROM EMPLOYEES PENSION AND INSURANCE FUNDS TAXES

GENERAL EXPENSES:

Agency salaries, commissions and expenses

Administration expenses
Contribution to employees pension and insurance funds

TRANSFERRED TO: Asset fluctuation reserve

Contingency reserve Shareholders' account

TOTAL

AMOUNT ADDED TO UNAPPORTIONED SURPLUS

UNAPPORTIONED SURPLUS DECEMBER 31, 1965

UNAPPORTIONED SURPLUS DECEMBER 31, 1966

	1966	1965
\$ 3,771,949 15,853,052 2,492,624 7,409,825 6,853,602	\$36,381,052	\$34,082,282
	9,705,910	8,464,278
	1,652,874	1,365,799
	416,414	545,802
	24,148	342,119
	\$48,180,398	\$44,800,280
11,413,363 5,204,840 1,280,832 987,709	34,457,041	31,858,422
15,570,297		
	388,394	359,216
	872,068	815,265
5,873,572 3,180,556 102,617	9,156,745	8,892,877
250,000 250,000 265,000	765,000	642,000
	\$45,639,248	\$42,567,780
	2,541,150	2,232,500
	14,879,591	
	\$17,420,741	

# MANAGEMENT

G. FAVREAU Honorary Chairman of the Board

R. BÉGIN, F.S.A. Vice-President and Controller

ST.G. CLOUTIER, B.Com. Mortgage Executive

J.L. LÉVESQUE D.C.Sc., D.P.Ec., LL.D. Chairman of the Board

A. CHARRON, Q.C. Vice-President and Secretary-Treasurer

R. LEDUC, C.L.U. Agency Executive Assistant S.E. BROCK, F.S.A. President

J.P. POULIOT, B.Com. Vice-President and Director of Agencies

M. TURCOTTE, M.D. Medical Director S.W. BOYLE, F.S.A. Executive Vice-President

P.E. REINHARDT, B.Com.

Assistant Superintendent of

J.P. PICARD, F.S.A. Vice-President

Manager, Securities

F. VACHON, B.Com.

Manager, Mortgage

Administration

R. MAILLOUX

Mortgages

#### ACCOUNTING

C. JALBERT, C.A. Assistant Controller

J.E. PLANTE, B.Com. Assistant Controller

A. BLAIS Manager, Data Processing Procedures

J.C. FONTAINE, B.Com. Chief Accountant

J. ROY, Eng. Manager, Data Processing Systems

J. SIMARD Manager, Data Processing Operations

# ADMINISTRATION

M. MARTEL, B.Com. Director of Administration

R. DONNELLY Manager, Underwriting

G. DUCHESNEAU, B.Com. Manager, Policyowners Service

J.B. FORTIN Manager, Claims

R. PARÉ Manager, Personnel

N. REDBURN Manager, Policy Records

J.C. VÉZINA, B.Com. Manager, Branch Office Administration

#### E.J. DORAN Superintendent of Group Sales

R. MOREAU, C.L.U. Superintendent of Agencies

W.R. TWEDDELL Superintendent of Agencies

J. COURVILLE, C.L.U. Manager, Field Education

S. DOMPIERRE, A.S.A. Assistant Actuary

F. HÉBERT, B.Com. Assistant Superintendent of Agencies

Y. THÉRIAULT Manager, Sales Promotion

P.H. TREMBLAY, C.L.U. Assistant Superintendent of Agencies

# GROUP

A. LANGLOIS, F.S.A. Associate Actuary

J. PARENT, A.S.A. Assistant Actuary

R. TREMBLAY, B.Com. Manager, Group Insurance

# FINANCIAL

B. BOUCHER, M.D. Assistant Medical Director

MEDICAL

# ACTUARIAL

C. JUTRAS, F.S.A. Associate Actuary

R. NORMAND, A.S.A. Assistant Actuary

### **AGENCY**

G. COURTEAU, F.L.M.I. Superintendent, Agency Administration ..........

J.M. MOISAN Superintendent of Mortgages BRANCH MANAGER



# PROVINCE OF QUEBEC

CHICOUTIMI (110 Racine St. E., Chicoutimi) Alma (134 Collard St., Alma) Jonquière (359 St. Dominique St., Jonquière) Dolbeau (541 Walberg Blvd., Dolbeau) DRUMMONDVILLE (220 Brock St., Drummondville) GRANBY (183 Principale St., Granby) HULL (256 St. Joseph Blvd., Hull) JOLIETTE (348 Notre Dame St., Joliette) LAVIOLETTE (550 Bonaventure St., Three Rivers) L'ESTRIE (2851 King St. W., Sherbrooke) ST. HYACINTHE (1600 Girouard St., St. Hyacinthe) ST. JEAN (228-A Richelieu St., St. Jean) ST. JÉRÔME (331 Labelle St., St. Jérôme) SHAWINIGAN (793 - 4th Street, Shawinigan) Grand'Mère (859 - 6th Avenue, Grand'Mère) Three Rivers (1240 Royale St., Three Rivers) SHERBROOKE (2727 King St. W., Sherbrooke) SOREL (53 Georges St., Sorel) THETFORD MINES (179 Notre Dame St. S., Thetford Mines) VALLEYFIELD (70 Champlain St., Valleyfield)

D. LACHANCE

R. GAGNON
G.M. THIBAULT, C.L.U.
F. CHAMPAGNE. C.L.U.
G. MARCHAND, C.L.U.
J.P. GAUVIN, C.L.U.
R. LEMIEUX
A. COMTOIS, C.L.U.
R. JÉRÔME
J. CHARLAND
A. ROUILLARD, C.L.U.

M. WISTAFF Y. LAMY J.L. PERRON J. LEGUERRIER

#### MONTREAL

BEAUBIEN (3175 Beaubien St. E., Montreal)
CARTIER (Place Crémazie, 110 Crémazie St. W., Montreal)
LABELLE (1530 Labelle Blvd., Chomedey)
LAFONTAINE (801 Sherbrooke St. E., Montreal)
LASALLE (5959 Hochelaga St., Montreal)
LAVAL (503, des Laurentides Blvd., Pont Viau)

R. DÉSILETS, C.L.U. J. DOUCET C.E. LÉVESQUE C. DUBUQUE, C.L.U. M. LATRÉMOUILLE, C.LU. J. LAGACÉ BRANCH MANAGER

LEDUC (10,800 Lajeunesse St., Montreal)	L. DESLAURIERS
LONGUEUIL (126 Taschereau Blvd., Greenfield Park)	B. JOANNETTE
MONTREAL CENTRE BROKERAGE OFFICE (I.B.M. Building, 5 Place Ville Marie, Montreal)	J.W. CHIVERS, C.L.U. H. MULCAIR
MONTREAL DOMINION (1478 Ste. Catherine St. W., Montreal)	S.M. COPOLOFF
MONTREAL KENNEDY (4770 Kent avenue, Montreal)	W.P. KING
MONT ROYAL (3170 Beaubien St. E., Montreal)	M. ALARIE, C.L.U.
MONTREAL SPECIAL (5835 Verdun avenue, Verdun)	A. A. OUELLETTE
NOTRE DAME (4950 Queen Mary Rd., Montreal)	J.J. POIRIER
ST. DENIS (1480 Bélanger St. E., Montreal)	J.G. LEMIEUX, C.L.U.
ST. JACQUES (Montreal Stock Exchange Tower, Place Victoria, Montreal)	P. GUERTIN
VERDUN (5835 Verdun avenue, Verdun)	J.P. DESMARAIS, C.L.U

# QUEBEC

CHAMPLAIN (2250 Ste. Foy Rd., Ste. Foy) MONTMORENCY (50 St. Jean St., Quebec) OUBBEC CENTRE (2835 Gomin Rd., Ste. Foy)	R. HALLÉ, C.L.U. Q. SAMSON, C.L.U. B. BOUCHARD, C.L.U.
QUEBEC LAURIER (2900 des Quatre Bourgeois Rd., Ste. Foy) STE. FOY (3189 Ste. Foy Rd., Ste. Foy)	R. DUBEAU, C.L.U. R. MARTEL
ST. ROCH (265 de la Couronne St., Quebec)	J. JODOIN, C.L.U.

# PROVINCE OF ONTARIO

CORNWALL (134-A Montreal Rd., Cornwall) OTTAWA (1300 Carling St., Ottawa) OTTAWA VICTORIA (170 Metcalfe St., Ottawa) TIMMINS (47 Pine St. S., Timmins) R. BÉLANGER A. BOURGON M.S. RITCHIE

# BRANCH

# MANAGER

### TORONTO

AL G. BROWN AND ASSOCIATES (825 Eglinton Ave. W., Toronto) EGLINTON (505 Eglinton Ave. W., Toronto) TORONTO CENTRAL (1670 Bayview St., Toronto)

AL G. BROWN, C.L.U. S. FINKELSTEIN N.N. LENDE

# PROVINCE OF NEW BRUNSWICK

MARITIMES (814 Main St., Moncton)

J. BOUDREAU

# GROUP INSURANCE

\* QUEBEC (2700 Laurier Blvd., Ste. Foy) MONTREAL (50 Crémazie Blvd. W., Montreal) \* TORONTO (43 Eglinton Ave. E., Toronto)

R. WINSTALL P. LEDUC K.M. SWIFT

# GROUP PENSION

MONTREAL (1420 Sherbrooke St. W., Montreal)

L. LEGUERRIER

# MORTGAGE LOAN

MONTREAL (1155 Dorchester Blvd. W., Montreal) TORONTO (2 Carlton St., Toronto)

R. BEAUCHEMIN W.A. BROCK

<sup>\*</sup> Group Insurance and Pension Office,

# 288 F. C. Canadian Confederation of Canadian Confederation Confedera

# INDUSTRIAL LIFE AND ...



**MEDITHEATRE** 

Expo 67 is the first world exhibition ever authorized in North America by the International Exhibitions Bureau. It will be held between April 28 and October 27, 1967 in Montreal. During these six months, Canada will play host to more than 70 countries and upwards of 10 million visitors at an international birthday party celebrating our 100 years as a nation.

Expo 67 will exhibit the best of man's achievements in science, industry and the arts and will offer a wide variety of entertainment by the world's top performers and artists. This exhibition will be the largest and most spectacular

ever realized in the history of mankind.

The theme of Expo 67 is "Man and his World". Meditheatre, the centennial project of the life insurance companies in Canada, is the centre of the "Man and his Health" pavilion. In this pavilion will be displayed the medical achievements which are helping man to lead a healthier and more useful life. Through live demonstrations on Meditheatre's six stages and by films projected on three large overhead screens, visitors will see modern medical science in action.

Industrial Life, already past its 60th birthday, proudly joins with other contributing life insurance companies during Canada's centennial year to sponsor Meditheatre for the education and enjoyment of our policyowners and of the world at large.

# **BUSINESS IN FORCE 1946-66**

